

#### RESPONSIBILITIES

### **Board of Directors**

- Evaluation
- Selection of Board
- Monitors programs and services
- Trusteeship
- Executive Committee reports to the Board of Directors
- Program Manager/Admin Staff report to Executive Committee
- Personnel reports to Program Manager
- Legal / Accountability
- Fund Development
- Financial Management
- Public and Community Relations
- Strategic Planning
- Governance / Policy

# Managing Director/Finance Manager/ Community Development Coordinator

- Community / Network
- Membership
- Public Relations
- Resource Centre
- Volunteer Management
- Advocacy
- Find Development
- Office
- Education / Training
- Legislation
- Program Management
- Policy Implementation

# REPORTING RELATIONSHIPS

# **BOARD OF DIRECTORS**



## **EXECUTIVE COMMITTEE**



## **OFFICE STAFF:**

Managing Director/Finance Manager/Community Development Coordinator



# Program Staff / Program Volunteers



# **Board of Directors Characteristics List**

Please check the characteristics that you feel you bring as a Board Member and/or specific areas of interest you might have for specific committees.

Leadership Skills		Div	verse Representation	
	Visionary		Geographic Location	
	Organizational Skills		Educators	
	Time Commitment/Time Management		Business/Labour	
	Oral Communication		Health Professionals	
	Written Communication		Ethnic Group	
	Collaboration		Media	
	Group Processing Skills		Parent	
	Problem Solving Skills		Youth	
	Administrative Experience		Male	
	Entrepreneurial		Female	
	Marketing Skills		Collaborating Organizations	
	Public Relations		Other:	
	Strategic Planning			
	Interpersonal Skills	Chi	ild/Youth/Recreation/	
	Legal Knowledge		Program Expertise	
	Policy Setting Knowledge		Business Partnerships	
	Human Resources Knowledge		National Involvement	
	Needs Assessment		Conference Planning Involvement	
	Process Orientation		Program Planning/Development	
	Motivator		Professional Development Activities	
	Public Speaking		Workshop Planning/Presentation Training	
	Advocacy		Membership Recruitment/Retention	
	Training Seminars		Knowledge	
	Other:		Technology Awareness/Use	
_			Teacher Education Training	
Fin	ancial/Fundraising Experience		Mentoring	
	Finance/Accounting		Volunteer Management	
	Special Events Management		Other:	
	Foundations			
	Corporations			
	Endowment Funds			
	Government Contacts			
	Financial Planning/Monitoring Experience			
	Treasurer Experience			
	Market Research Technology			
	Strategy Implementation	Ple	ase provide a detailed résumé.	
	Fundraising			
	Other:			



# **EXPECTATIONS OF BOARD MEMBERS**

To accomplish our vision and goals Board members are under the following obligations:

## 1. Board Responsibilities:

- To attend all meetings and if unable to attend, to notify staff ASAP.
- To review Board package (agenda, previous minutes and reports) prior to meeting.
- Submit all committee reports in a timely manner (i.e. forms, minutes, and volunteer hours)

#### 2. Committees:

- To attend all meetings.
- To participate in committee projects.
- · Committee chairs will liaise with designated staff.
- To submit committee minutes at board meetings.
- Schedule monthly meetings

## 3. Financial Management:

- To be accountable for revenue, expenses and annual planning in conjunction with the Managing Director and Finance Manager.
- To actively participate in all fundraising projects approved by the board.

#### 4. Reports and Statistics:

Volunteer hours (time sheets)

#### 5. Role Descriptions:

Develop and update "how to manuals".

### 6. Awareness:

- Keep abreast of changing needs of the community and share those needs at the board meetings.
- Support efforts to enhance the board's effectiveness and efficiency by participating in training, social activities and other planned events.
- Be responsible for policy development and implementation.
- Be an advocate for public awareness of Jericho Youth Services and assistance in overcoming barriers.
- · Keep abreast of information regarding recreation, children and youth.
- Assist Admin personnel in scanning articles on recreation, youth and behavior strategies.

### 7. Organizational Report:

- Support and value staff expertise and time.
- Respect volunteers' time, talents and expertise.
- Enhance Jericho Youth Services' image in the community.



Title: Board Chair

Goal: To ensure that the organization is administered and represented effectively.

#### **Duties:**

- 1. To preside at all Board meetings of the Organization and serve as exofficio member of all committees.
- 2. To liaise closely with the Managing Director.
- 3. To provide leadership in the development of resources to support current and future needs.
- 4. To liaise with United Way and other funders as required.
- 5. To liaise with community partners as required.
- 6. To sign all legal documents.
- 7. To understand the Organization's policies, by-laws, and activities.
- 8. To evaluate Managing Director, Finance Manager and Community Development Coordinator annually, as a member of the Personnel Committee.
- 9. To assist with Board orientation.
- 10. To encourage and motivate Board members.
- 11. To assist in the planning and review of the strategic plan.
- 12. To assist in training Vice Chair(s) for his or her role as Chair.
- 13. To act as a spokesperson for Jericho Youth Services.
- 14. Develop and maintain a knowledge base of children, youth and recreation.
- 15. The Chair agrees to abide by all the rules and regulations of Jericho Youth Services in existence at the time of employment and those, which from time to time are added and approved by the Board of Directors.
- 16. The Chair agrees not to disclose information pertaining to the employer which may be of a proprietary or confidential nature or which may be damaging to the organization.



Title: Vice-Chair

Goal: To assist Chair in carrying out the business of the Board.

#### **Duties:**

1. To assist the Chair as required.

- 2. To preside at Board meetings in the absence of the Chair.
- 3. To understand all policies and by-laws, goals, and activities of Jericho Youth Services.
- 4. To liaise closely with Managing Director or designated staff.
- 5. To fill the vacancy created by a resigned Chair for the duration of his or her term.
- 6. To perform duties designated by the Chair or Board of Directors.
- 7. To assist in the planning and review of the strategic plan.
- 8. Develop and maintain a knowledge base of children, youth and recreation.
- The Vice-Chair agrees to abide by all the rules and regulations of Jericho Youth Services in existence at the time of employment and those, which from time to time are added and approved by the Board of Directors.
- 10. The Vice-Chair agrees not to disclose information pertaining to the employer which may be of proprietary or confidential nature or which may be damaging to the organization.
- 11. Perform other duties as required at the request of the Board of Directors of Jericho Youth Services.



Title: Treasurer

Goal: To maintain accurate records of Jericho Youth Services' financial matters.

#### **Duties:**

- 1. To prepare monthly financial statements for Board of Directors in conjunction with Finance Manager.
- 2. To assist in preparing financial records for audit at the end of the fiscal year.
- 3. To assist with tax return and public trustee information in conjunction with the Executive Committee and Finance Manager.
- To assist in annual budget formulation and monitoring.
- To ensure appropriate forms are filed with government re: taxation, employee benefits, health benefits, HST, charitable status, etc. in conjunction with Finance Manager.
- 6. To assist with funding financial forms
- 7. To assist in preparation of grant forms as required.
- 8. To liaise closely with the Executive Committee and Finance Manager.
- 9. To understand Jericho Youth Services' by-laws and policies
- 10. Develop and maintain a knowledge base of children, youth and recreation.
- 11. The Treasurer agrees to abide by all the rules and regulations of Jericho Youth Services in existence at the time of employment and those, which from time to time are added and approved by the Managing Director, Executive Committee and/or the Board of Directors.
- 12. The Treasurer agrees not to disclose information pertaining to Jericho Youth Services which may be of proprietary or confidential nature or which may be damaging to the organization.
- 13. Perform other duties as required at the request of the Board of Directors of Jericho Youth Services.



Title: Secretary

Goal: To record and distribute accurate minutes of Jericho Youth Services

Executive, Board and Annual General Meetings.

#### **Duties:**

1. To take and distribute record all minutes.

- 2. To record minutes and review with Executive Committee and/or Chair.
- 3. To liaise closely with the Executive Committee and/or Chair.
- 4. To perform all duties incidental to the office of Secretary, subject to the direction of the Board of Directors.
- 5. Develop and maintain a knowledge base of children, youth and recreation.
- The Secretary agrees to abide by all the rules and regulations of Jericho Youth Services in existence at the time of employment and those, which from time to time are added and approved by the Managing Director, Executive Committee and/or the Board of Directors.
- 7. The Secretary agrees not to disclose information pertaining to Jericho Youth Services which may be of proprietary or confidential nature or which may be damaging to the organization.
- 8. Perform other duties as required at the request of the Board of Directors of Jericho Youth Services.



Title: Director/Board Member at Large

**Goal:** To assist the organization in fulfilling its mandate.

#### **Duties:**

1. To promote an understanding of the value of recreation and awareness among the community of the services and programs Jericho Youth Services provides.

- 2. To assist in the planning and review of the strategic plan.
- 3. To actively participate in all fundraising initiatives.
- To participate in at least one standing committee and other ad hoc committees.
- 5. To liaise with the Managing Director and other staff as designated.
- 6. To understand Jericho Youth Services' policies, bylaws, programs and services.
- 7. To promote and stimulate membership recruitment and expansion.
- To keep abreast of the changing needs of the community.
- 9. Keep current on policies and bylaws.
- 10. Develop and maintain a knowledge base of children, youth and recreation.
- 11. The Member at Large agrees to abide by all the rules and regulations of the Jericho Youth Services in existence at the time of employment and those, which from time to time are added and approved by the Board of Directors.
- 12. The Member at Large agrees not to disclose information pertaining to the employer which may be of a proprietary or confidential nature or which may be damaging to the organization.
- 13. Perform other duties required at the request of the Board of Directors of Jericho Youth Services.



Title: Fundraising

**Goal:** To gain funding from a number of sources to support the financial requirements of the Youth Services programs and services.

#### **Duties:**

- 1. To recruit committee(s) to include Board members and volunteers.
- 2. To develop project proposals for Board approval.
- 3. To plan special events activities.
- 4. To explore and identify a variety of finding sources to meet our financial requirements (i.e. service clubs, local business).
- 5. To work closely with the Executive Committee or other staff as designated.
- 6. To keep clear, concise records of all fundraising activities and results.
- 7. To be familiar with Jericho Youth Services' fundraising policies.
- 8. Develop and maintain a knowledge base of children, youth and recreation.
- 9. The Fundraiser agrees to abide by all the rules and regulations of Jericho Youth Services in existence at the time of employment and those, which from time to time are added and approved by the Board of Directors.
- 10. The Fundraiser agrees not to disclose information pertaining to the employer which may be of proprietary or confidential nature or which may be damaging to the organization.
- 11.Perform other duties as required at the request of the Board of Directors of Jericho Youth Services.